



ANNUAL REPORT | FY2019

7/1/18-6/30/19







About ECHO-Chicago

The Extension for Community Health Outcomes (ECHO) is an innovative approach to building primary care capacity at community and academic health centers. ECHO facilitates workforce development by providing advanced training for community-based primary care providers that increases their use of best care practices in managing common chronic conditions. The University of Chicago Medicine's ECHO-Chicago program is the longest-running urban ECHO program in the world. Using high-quality videoconference technology, ECHO-Chicago brings together experts from the University of Chicago and elsewhere in partnership with community-based healthcare providers to engage in case-based learning and disease management for communities with limited resources. Through ECHO-Chicago, community-based primary care providers gain the advanced skills required to deliver complex care directly to patients in their medical home. As a result, patients receive evidence-based care for complex, chronic conditions in their medical home delivered by the provider who knows them best—their primary care provider. Patients no longer need to wait for an appointment with a specialist or travel to a major medical center for care. This leads to more cost-effective care, with proven cost savings.

Accelerating knowledge transfer...



- ECHO-Chicago capacity building training focuses on the most common, complex chronic adult and pediatric physical and mental health conditions.
- Series are usually comprised of 10-15 sessions. Each weekly, hour-long session includes a 20-minute didactic followed by participant-led case presentations.
- Participants receive guidance and support on managing challenging patient cases from both subject matter experts and their peers.
- There is no cost or travel required to participate, as training is provided via interactive videoconferencing.
- Activities are approved for AMA PRA Category 1 CreditsTM (CME), MOC Part II & IV, and CEUs.

...to transform community healthcare







FY19 Milestones





2000th patient case presented



300th site of care reached

Directors' Welcome

his year marked a number of exciting milestones for ECHO-Chicago. As of the end of June 2019, we exceeded 1900 person-series trained, 2000 patient cases presented by community-based providers, and 300 clinical sites of care reached. The impact of ECHO-Chicago continues to steadily increase. This year, through our program, nearly 91% of participants showed an increase in self-efficacy after completing capacity building training as compared to baseline (up from 89% last year). We continue to see that about two-thirds of our participants show an increase in self-efficacy that moves them to the next level of competency.

This past year, ECHO-Chicago launched two new series. The first, Adolescent Health, focuses on the complex healthcare needs of adolescent patients as they transition from pediatric to adult care. The second series, the Social Service Alignment Learning Collaborative (SSALC), was developed in partnership with the Comprehensive Care, Community and Culture (C4P) program at the University of Chicago to lay the foundation for innovative partnerships across Chicago to support collaborative management of difficult patient cases. We are excited to announce the launch of our new series Complex Diabetes: Managing Medical and Social Issues series in January 2020, which will support providers in managing types 1 and 2 diabetes.

This year also marked the end of our landmark Hepatitis C Community Alliance to Test and Treat (HepCCATT) project, which worked to rapidly build broad community capacity to screen for and treat hepatitis C in Chicago. Over the 5-year Centers for Disease Control and Prevention (CDC)-funded project, ECHO-Chicago exceeded 450 person-series across our two series – Hepatitis C for Primary Care and Hepatitis C Case Management & Clinical Capacity Building. We are ecstatic to hear from our partners about the impact that training has had on providers, the care they deliver, and their patients; for example:

I've seen providers feel more confident in their skills as a result of ECHO-Chicago training. The best example is Hepatitis C. This is the one topic where we have trained the most providers. In 2016 (before ECHO training) we completed one treatment for Hepatitis C in the entire organization and we serve 180,000 patients. Last year (after ECHO training) we completed treatment with documented cures in Hepatitis C for more than 100 patients. - Jairo Mejia, MD, ACCESS

ECHO-Chicago would not be where it is today without the contributions of our partners. Thank you for your ongoing interest, support, and collaboration. We look forward to our continued work together and the forging of new partnerships in the coming year. We also look forward to hearing your ideas for new ECHO series, how we can improve what we do, and how we can further increase access to, and quality of, care together.

Sincerely,

Daniel Johnson, MD

Director

Karen Lee, MS

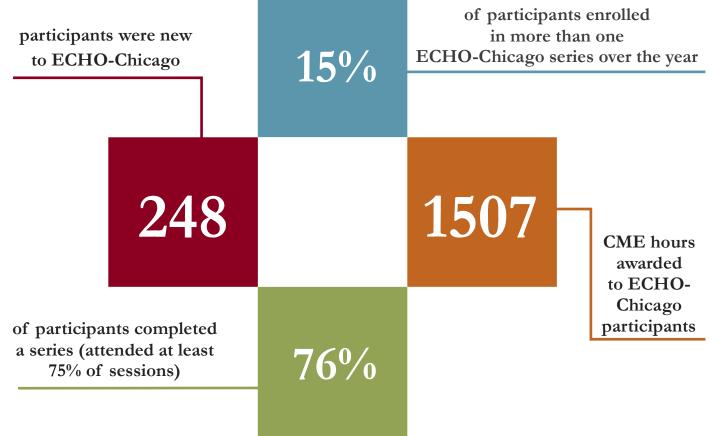
Executive Director















FY19 Participation*

*size based on FY19 participation

Respiratory Health Association Bright Star Community Outreach National University Hospital Singapore Trilogy Behavioral Healthcare Shifting Gears Therapy Ltd. Greater Chicago Food Depository Hospital of the University of Pennsylvania

Northwestern University Christian Community Health Center Community Health Care Inc.

Community Health Chicago Housing Authority West Suburban Medical Center

Washington Junior High School

Washington Junior High School

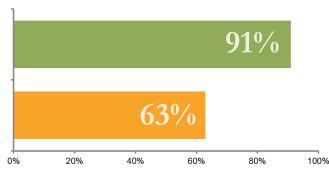
Washington Junior High School Nite Hawk Pediatric Urgent Care Northside Christian Health Family Christian Health Center Ellmhurst Clinic Vanderbilt University Medical Center Hoxie Medical Clinic YWCA Metropolitan Chicago risconsin ABC Pediatric Clinic Dayspring Family Health Center Medical College of Wisconsin LEARN Charter School Network Salud LatinX Family Health Partnership Clinic Dayspring Family Health Center LEARN Charter School Network Cook County Health & Hospitals System Thresholds

Services Add Atlantic Partnershop Cook County Health & Hospitals Crown Housecall Doctors P.C. Mid-Atlantic Permanente Medical Group Ann & Robert H. Lurie Children's Hospital of Chicago Guidance for Growth Mobile Care Chicago PCC Community Wellness Center Rush University Franciscan S Rush University Franciscan St. James Health Beloved Community Family Wellness Center Lawndale Christian Health Center

Horizon Pediatrics Illinois Department on Aging Esperanza Health Center Urban Labs

UIC Lake County Health Department of Public Health UIC Lake County Health Department Chicago Department of Public Health Friend Health Peru Primary Care Clinic East Prairie School
St. Anthony Hospital
Erikson Institute Chicago Family Health Center
Institute for Nonviolence Chicago
Walgreens Crusader Community Health Marla D. Kushner, DO, SC Community Health and Emergency Services Heartland Health Centers HealthLinc Community Health Centers Howard Brown Health Center Chicago Area Fair Housing Alliance Franciscan Physician Network United Way of Metro Chicago Angel Harvey Family Health Center Chicago Department of Transportation University of Chicago Community He Cicero School District 99

La Rabida Children's Hospital North Side Christian Health Center Mile Square Health Center Chicago Mile Square Health Cente Community Health Care Clinic Columbia College Chicago Counseling Services Evanston Township High School SIU Pediatrics Legal Assistance Foundation Chicago (LAF) Southern Illinois Healthcare University of Kentucky Healthcare Chicago Department of Family & Support Services Texas Association of Community Health Centers Perez-Grossman LLC



of participants show an increase in self-efficacy post-series compared to baseline

of participants show an increase in self-efficacy that moves them to the next level of proficiency



FY19 Reach

216

sites of care

101

organizations

18

states

3

countries





FY19 Financials

 $33^{\circ}/_{\circ}$ Public Health Projects

Community

3% **CME**

Partnerships TECH

ECHO-Chicago was made possible by the generous support of our many FY19 donors

Centers for **Disease Control** and Prevention

Centers for Medicare and **Medicaid Services**

Chicago Department of Public Health

Grant Healthcare **Foundation**

Health Resources & Service Administration

Illinois Primary Health Care Association

Lloyd A. Fry **Foundation**

Prince Charitable Trust





Dr. Petra Rissman and Randy O. Rissman

Robert Wood Johnson **Foundation**

Telligen Community Initiatives

UChicago Medicine

UChicago Medicine Urban Health Initiative

FY20 Projected

Program Staff Subject Matter Experts

Public Health Projects Community **Partnerships** CME

Sources of funding

Federal

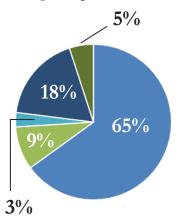
Foundation/ non-profit

City of Chicago

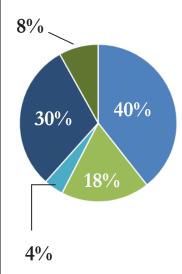
UChicago Medicine

Private donors

2019



 $2020_{\rm Projected}$







Current Pediatric Series

Childhood Adversity & Trauma

This series equips primary care providers with strategies for implementing trauma-informed practices to assess and address Adverse Childhood Experiences (ACEs).

Facilitators: Audrey Stillerman, MD, ABFM, ABIHM; Claire Coyne, PhD; Barbara Bayldon, MD; Colleen Cicchetti, PhD; Nia Heard-Garris, MD

Complex Pediatric Asthma: Beyond the Guidelines

A disproportionate amount of urban, minority, and underserved youth are affected by asthma. This series provides knowledge in diagnosing and managing complex asthma for the most vulnerable children. It also increases the use of best practices for pediatric asthma in the community as well as to improve health outcomes for low-income children suffering with asthma.

Facilitators: B. Louise Giles, MD; Anna Volerman, MD; Jeannine Cheatham, MS, APN, PCNS-BC; Lolita Smith, MSW

Pediatric Attention Deficit Hyperactivity Disorder

ADHD is one of the most common chronic childhood disorders in the US. This series touches on everything from behavioral interventions to medication prescription and management, alternative medical options for treatment, and the impact of ADHD on sleep to deliver better care to children and adolescents at risk for ADHD.

Facilitator: Cesar Ochoa-Lubinoff. MD

Pediatric Obesity and Co-morbidities

This series provides primary care providers with increased skills and knowledge to screen and treat children for obesity and related comorbidities and improve the long-term health outcomes for children nationally.

Facilitator: Goutham Rao, MD

Adolescent Health

Adolescents have healthcare needs that are different than those of other age groups and often go unmet. Many healthcare providers do not feel adequately equipped to meet those needs. This series helps in assessing and addressing best practices to provide better care and improve overall well-being of adolescent patients.

Facilitators: Felicia Scott, MD; Karen Bernstein, MD; Jonathan Klein, MD; Gregg Montalto, MD; Julia Rosebush, MD; Karen Simpson, MD

FY19 Highlights

25th
organization
participated





100th



250th provider trained

125th
Session led by Dr. Rao





New topic area launched





FY19 Highlights

50th provider trained



PRIMARY CARE



100th

SKILLED NURSING FACILITIES



50th provider trained

500th



Current Adult Series

Comprehensive Care Learning Collaborative

With healthcare costs rapidly increasing, care is becoming more fragmented—especially for those who are hospitalized. This series focuses on the care of patients at increased risk of hospitalization. Multiple strategies and care models for this patient population are discussed, including the University of Chicago's Comprehensive Care Program.

Facilitators: Joyce Tang, MD; Ram Krishnamoorthi, MD, MPH; Grace Berry, MD; David Meltzer, MD, PhD; Audrey Tanksley, MD; Anshu Verma, MD

Geriatrics - Primary Care & Skilled Nursing Facilities

We offer series for two audiences— primary care providers and skilled nursing facilities. The primary care series aims to improve health outcomes for older adults by creating a robust, engaged network of interdisciplinary care providers who share resources and education to improve health for older adults.

The skilled nursing facility series links specialists with direct care workers to create a shared network that can lead to improved quality of care and increase the capacity of providers working in these facilities, ultimately improving the health of patients receiving care.

Facilitators: Katherine Thompson, MD; Christina Bernhardy, LCSW; Lauren Gleason, MD; Stacie Levine, MD; Monica Long, RN; Patricia MacClarence, LCSW; Michelle Martinchek, MD

Hepatitis C—Primary Care & Case Management

We offer series for two audiences – primary care providers and case management teams. Training for primary care providers centers on HCV risk assessment, testing, diagnosis, counseling, staging, treatment, and ongoing monitoring. Our case management series provides best practices for strengthening existing HCV programming and a toolkit for tailoring an HCV workflow for each clinic.

Facilitators: Andrew Aronsohn, MD; Colleen Blackshear, PharmD; Maggie Kaufmann, MA, MPH; Jill Wolf, LCSW







Opioid Use Disorder

This series provides primary care providers with the knowledge to care for patients and communities suffering from addiction. The curriculum is designed to focus on case discussions, problem solving, peer support and mentorship for beginning Medication Assisted Treatment (MAT) prescribers.

> Facilitators: Beth Dunlap, MD; George Weyer, MD; Kimberly Watts, LCSW, MSW, CADC

25th health care site participated

Resistant Hypertension

Hypertension is recognized as a major contributing factor to heart disease. Incidence rates of hypertension are as high as 50% among Chicago's South Side health center adult patient populations. This series addresses state of the art care, including proper techniques for obtaining accurate BP readings, medication management, dietary changes, and patient adherence.

Facilitators: George Bakris, MD



Serious Mental Illness

SMI carries significant rates of morbidity and mortality, including premature mortality of about 25 years compared to the general population. This series aims to build capacity to help primary care providers become more competent and comfortable in delivering care to patients with SMI and reducing the burden on specialty mental health care.

Facilitators: Doriane Miller, MD; Daniel Yohanna, MD; Sarah Keedy, PhD; Royce Lee, MD; Jeffrey Rado, MD, MPH; Angela Rogers, APN, MSN, MPH





Women's Health: A Multidisciplinary Approach to Complex Care

A disproportionate disease burden exists among women who are racial or ethnic minorities or who are low-income. This series provides training and support to community providers in using a risk-based approach to breast, bone, heart, and gynecological health for high risk populations, with a focus on women in underserved communities.

Facilitator: Sandra Naaman, MD



Social Service Alignment Learning Collaborative

The goal of this program is to develop effective and affordable strategies to align medical and social services to improve health outcomes and well-being of individuals and promote health equity for disadvantaged populations and communities.

Facilitators: David Meltzer, MD, PhD; Janine Hill, MPH









The Impact of ECHO-Chicago

Using ECHO-Chicago Infrastructure to Advance Programming

A number of public health initiatives have leveraged ECHO-Chicago infrastructure to build capacity among the healthcare workforce in order to increase access to quality care and improve health outcomes.



The Hepatitis C Community Alliance to Test and Treat (HepCCATT) is a 5-year Centers for Disease Control and Prevention (CDC)-funded project (5NU51PS004607) designed to significantly reduce the number

of people with undiagnosed and untreated hepatitis C (HCV) infections among Chicago's most highly affected communities. HepCCATT consists of provider training, public awareness, advocacy, case management, and data collection. This project was an unprecedented public health collaboration led by 11 partners across the city of Chicago including ECHO-Chicago at The University of Chicago, CDPH, IDPH, AllianceChicago, American Liver Foundation, Caring Ambassadors, Community Outreach Intervention Projects at UIC (COIP), Walgreens, BioCureRx, MRAIA, and HealthLNK at Northwestern.

OVERALL SUCCESSES

364 Providers trained in HCV from 150 sites of care

89 trained in HCV Case Management from 39 sites of care



Comprehensive The Comprehensive Care Learning Collaborative (CCLC) shares models for the care of patients at increased risk of hospitalization and aims to improve patient care, assist with the progression toward Transforming Clinical Practice Initiative milestones for patients at high

risk of hospitalization, and prepare for Merit-based Incentive Payment System Improvement Activity requirements. One such model of care is the University of Chicago's Comprehensive Care Program (CCP) which began in 2013 as a randomized control trial of over 2300 patients who now receive both inpatient and outpatient care from the same physician. Initial results indicate the potential for substantial reductions in total healthcare costs and significant improvements in patient satisfaction and mental health ratings. The Social Service Alignment Learning Collaborative (SSALC) ECHO series developed in partnership with the Comprehensive Care Community and Culture Program (C4P) expands on this model by addressing patients' social needs and building a network among a variety of social service agencies across the city of Chicago.



HEALTHY AGING RESOURCE EXPERTS The South Side is one of the greatest medically underserved communities in the United States, with the ratio of primary care providers to residents in neighborhoods being less than half of the Chicago average. ECHO-Chicago and the South Side Healthy Aging Resource Experts (SHARE) Network partner to

improve health outcomes for older adults on Chicago's South Side by creating a network of care providers who share resources and education with funding from HRSA and the Geriatrics Workforce Enhancement Program (GWEP). A Skilled Nursing Facility (SNF) component was added in FY17 to meet this goal.



Urban Health Initiative

ECHO-Chicago is working with the South Side Pediatric Asthma Center and Urban Health Initiative's (UHI) Pediatric Asthma Community Health Worker Program to improve asthma management care in underserved communities across Chicago.

The HRSA-funded ECHO project leverages the ECHO-Chicago infrastructure to build capacity for the management of complex pediatric asthma among community-based PCPs and improve their use of evidence-based asthma management practices.





Scholarship and Publications

Publications

Gleason LG, Johnson D, Thompson K, Martinchek M, Long M, Rapier N, Hamlish TL. An innovative model using telementoring to provide geriatrics education for nurses and social workers at skilled nursing facilities. *Geriatric Nursing*. Sept-Oct 2019; 40(5):517-521. PMID: 30987777.

Jafari P, Kostas T, Levine S, Martinchek M, Johnson D, Graupner J, and Thompson K. ECHO-Chicago Geriatrics: Using telementoring to "geriatricize" the primary care workforce. *Gerontology & Geriatrics Education*. Feb 2019; 1-9. PMID: 30706769.

Presentations

- Behavioral health integration: A look at lessons and barriers. Oral presentation at Institute for Healthcare Improvement's National Forum; Orlando, FL.
- Case management and capacity building to enhance hepatitis C treatment-uptake at community health centers providing HIV services in a large urban setting. Oral presentation at National HIV Prevention Conference. Atlanta, GA.
- ECHO Chicago: Building primary care capacity to address behavioral health issues: Lessons learned. Partner presentation at MetaECHO 2019; Albuquerque, NM.
- ECHO-Chicago Marketing Strategy. Workshop presentation at MetaECHO 2019; Albuquerque, NM.
- Identification of Sustained Virologic Response Among Individuals with Hepatitis C Virus Infection. Oral presentation at CDC Epidemic Intelligence Service Conference, Atlanta, GA.
- Identification of Sustained Virologic Response Among Individuals with Hepatitis C Virus Infection. Oral presentation at 2019 CSTE Annual Conference, Raleigh, NC.
- PowerBI. Workshop presentation at MetaECHO 2019; Albuquerque, NM.
- Qualitative Pilot: ECHO-Chicago Discussion Content. Poster presentation at MetaECHO 2019; Albuquerque, NM.
- Research and Data. Workshop presentation at MetaECHO 2019; Albuquerque, NM.
- Self-Efficacy in 13 ECHO-Chicago Clinical Series. Poster presentation at MetaECHO 2019; Albuquerque, NM.
- Self-Efficacy in ECHO-Chicago Pediatric Clinical Series. Poster presentation at 2019 the Illinois Chapter of the American Academy of Pediatrics Annual Conference, Naperville, IL.
- The voice of the patient advocate on the hub team. Panel presentation at MetaECHO 2019; Albuquerque, NM.
- Using technology to build community capacity and meet growing health needs. Movement is Life Caucus; Washington, DC.

ECHO-Chicago: Mentoring

As one of 12 ECHO Superhubs—and the longest-running urban ECHO program in the world ECHO-Chicago provides training and mentorship to existing ECHO programs or to groups that are interested in starting their own ECHO programs. Here are some of the programs that we worked with in FY19.

AUSTRALIA

Children's Health Queensland Hospital and Health Service

Dunings E(

Project ECHO Care of the Elderly Team at Baycrest Health Sciences

CANADA

UNITED STATES

Telligen
Case Western Reserve University
The MetroHealth System
Cincinnati Children's Hospital
Medical Center











From Left to Right: Patrick Gower, MPA—Project Coordinator, Kanika Mittal, MS—Director of Operations, Isa Rodriguez, BA—Associate Director of Outreach, Daniel Johnson, MD—Director, Marielle Ogle, MS—Project Coordinator, Kathryn West, AM, LSW—Project Coordinator, Karen Lee, MS—Executive Director, Sandra Tilmon, MPH—Research Manager, Dawn Croach—Business Administrator